

Post-Paris EXCO (25-26 October 2010) Charter Comments

Section	Germany Comments	Norway Comments	World Bank Legal Comments
Introduction (lines 24-50)	(line 49) replace with ..“capture the gains of urbanization and respond to the above challenges, for the benefit of their citizens.”	(line 29)...the advancement of the urban transition. Additional sentence needed	
Cities Alliance Objectives (lines 53-74)		(line 86) The 3 pillars of sustainable development are “economic”, “social” and “ecological” – not environmental.	
Cities Alliance Activities (lines 75-104)		(line 89) Suggest to add after the first sentence in para two the following sentence: “Cities Alliance should focus more on least developed countries and secondary cities than on medium –income and primary cities”.	
Membership (line 105-130)	<p>(line 105-130) We are creating a "Two classes membership". Is that really intended? If you recall my remarks which were added to the minutes of the last ExCo meeting, my proposal was to leave that decision to the applicant. The main criterion being: full payment = full membership, partial payment = associate membership. Nonetheless, membership applications have to be approved by the CG. Hence, there would still be a control possibility for the current CA members. But given the multi-stakeholder nature of the CA, I see it as an advantage if "other" members also can assume responsibility.</p> <p>(line 124) I suggest to leave it at the decision of the CA bodies whether a member will be exempted from financial contributions. "All members will be required to make a financial contribution. The CG upon proposal of the ExCo may decide upon exemptions from that rule."</p> <p>(lines 127- 128) - An exclusion of a member because of two-year default should not be automatic, but based on a decision of the EXCO.</p>	<p>(line 113) Included cities: “cities and their partners are invited to participate in the CG session.”</p> <p>(line 115) Cities in our mind should also be specified in the “observer” category</p>	<p>(line 114) use “decision-making” instead of “voting” terminology</p> <p>(line 114) may want to add that Associate Members may participate in Working Groups or task forces established by the EXCO?/CG? Clarify who owns the Working Groups</p> <p>(line 123) may want to include a sentence about waiving the Fee for Associate Members. Waiver to be approved by the CG but such a member has to buy-in to the Charter</p> <p>General Comment – may want to add in something re: despite the different membership categories, there is no distinction in how the Membership Contributions will go to the Multi-Donor Trust Fund (MDTF)</p>

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Consultative Group (lines 138-160)		<p>(line 151) Regarding the primary duties of the CG it should be not only to “guide the long and medium term strategic dimension--- but to <i>approve</i> it.</p> <p>(line 156) In vii. I would prefer the verb elect instead of appoint.</p> <p>(line 158) What does application in ix imply</p>	<p>(line 133) Consider to rename Consultative Group, since it is a decision-making body.</p> <p>(line 143) May want to add in sentence about members may record their dissent, which should not keep from the consensus decision from happening</p> <p>(line 140) remove “Supreme Decision making body” replace with “primary decision making body “or” CG is a decision making body with the ability to (eg) amend the Charter</p> <p>(line 155) replace the word pledge</p> <p>Additional Comments: Who is responsible for Communications? Assign as a Duty</p> <p>Who is responsible for Resource Mobilisation? Assign as a Duty</p>

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<p>Executive Committee (lines 162-199)</p>	<p>(line 196) I presume that it was considered obvious. Nonetheless, for more clarity also regarding the ExCo (as is the case with the CG) it should be stated that decisions are being taken by consensus.</p> <p>(line 168-177) Regarding the composition of the ExCo, only one member out of eight coming from a developing country in my view is too little. Above that, if "full" membership should be opened, this would also need to be reflected in the composition of the ExCo. How about two donor representatives, one from a developing country and two "others" to be selected by the CG?</p>	<p>(line 163) Under 2. The Executive committee we would prefer if it could read <i>elects</i> an Executive committee instead of appoints.</p>	<p>(line 176) replace Non-Voting with Non-decision making</p> <p>(line 182) Executive committee duties – add a duty about Authority to form Working Groups</p> <p>(line 189) suggest to change approve appointment of manager to specification of role in process of appointment.</p> <p>CGIAR eg: The Manager of the Secretariat is selected and appointed by the World Bank in accordance with World Bank policies and procedures. The Executive Committee participates in endorsing the position's terms of reference and is involved in shortlisting and interviewing candidates.</p> <p>(line 163) remove word delegates</p> <p>(line 168) change non-voting to non-decision making</p>

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Executive Committee (cont) (lines 162-199)			<p>(175) change non-voting to non-decision making</p> <p>(line 178) to simplify from three types of EXCO members, suggested to make Chair PAF non-decision making</p> <p>(line 197) would suggest to allow alternates to represent members at meetings as long as there is commitment to consistency in participation Ex-officio member of EXCO</p> <p>Additional Comments: Who is responsible for Communications?</p> <p>Who is responsible for Resource Mobilisation?</p>
Policy Advisory Forum (lines 200-217)		(line 208) Under 3. The range of partners should mention explicitly cities. In a "Cities Alliance" the partnership between cities stands out as rather essential and is probably one of the co-operation modes that will expand considerably in the years to come (ref. Lilongwe-Johannesburg).	
The Secretariat (lines 218-250)	(lines 224-235) With regard to no. 4.1 (institutional set-up of the Secretariat), please allow me to verify whether the regulations sufficiently reflect the nature of the Cities Alliance as a "global partnership". The impression should be avoided that the link to the World Bank is more than just because of administrative efficiency. I'll come back on that.		<p>(line 249) insert a duty about the Secretariat serves as trustee for CA funds and is responsible for funds management</p> <p>(line 233) remove reference to dual reporting lines. Rather, make reporting obligations to EXCO/CG explicit.</p>

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Additional Sections			Consider to add a section on process for Amendments to Charter. Amendments should be routed through Secretariat, to ensure they are consistent with TF agreements, Bank policy.
Membership Dues			Make clear that membership fees, whether from full or associate members, go into multi-donor trust funds and are managed under the same decision-making and fund management processes. Use of "facility" instead of MDTF may provide flexibility in funding channels.