Organisation

See charter at Cities Alliance website, http://www.citiesalliance.org

In accordance with its charter, the governance and organisational structure of the Cities Alliance includes a Consultative Group, a Policy Advisory Board and a Secretariat.

Consultative Group

The Consultative Group – the Alliance's board of directors – is responsible for setting the Alliance's long-term strategy, approving its annual work programme and budget, and reviewing achievements. The Consultative Group is composed of financial contributors to the Cities Alliance Trust Fund and the political heads of the major global organisations of local authorities who have pledged their commitment to achieving Alliance goals. Prospective financial contributors may serve as Associate Members for a period agreed to by the Consultative Group. The Consultative Group is co-chaired by the Vice President, Private Sector Development and Infrastructure, the World Bank; and the Executive Director, UN-HABITAT.

Consultative Group meetings are held annually in connection with a global Public Policy Forum designed to share the lessons learned from experience and agree on policy orientations and standards of practice in areas related to the Alliance's goals. The Consultative Group has also formed a five-member Steering Committee, made up of a subset of its members, to provide guidance to the Secretariat.

Consultative Group Meetings

- Berlin, December 1999: inaugural meeting, launch of Cities Without Slums action plan, and approval of Charter and 2000 work programme.
- Montreal, June 2000: first Public Policy Forum on the dimensions of pro-poor urban policies, review of application guidelines and approval of Cities Alliance Vision statement.
- Rome, December 2000: second Public Policy Forum on "Local Partnerships: Moving to Scale", approval of Charter amendments, 2001 work programme and procedures to establish Policy Advisory Board and Steering Committee.
- Kolkata, December 2001: third Public Policy Forum on "Sustainable Partnerships for City Development", review of procedures for the independent evaluation of the Cities Alliance, and approval of 2002 work programme.

Consultative Group Members — June 2002*

Local Authorities

- International Union of Local Authorities
 Metropolis
 World Federation of United Cities
- World Associations of Cities and Local Authorities Coordination

Governments

Canada = France = Germany = Italy = Japan = The Netherlands = Norway = Sweden
 United Kingdom = United States

Multi-lateral organisations

Asian Development BankUN-HABITATWorld Bank

^{*} Associate members that have attended meetings of the Consultative Group include: the African Development Bank, Austria, Denmark, the European Commission, Finland, Spain, the United Nations Development Programme, UNICEF and the International Labour Organization.

Organisation

Policy Advisory Board

The Alliance's Policy Advisory Board is composed of eminent urban experts from each region. They provide guidance to the Consultative Group on key strategic, policy, and regional issues and support the implementation of Alliance activities. The composition, terms of office, and operating procedures for the Policy Advisory Board were established by the Consultative Group at its meeting in December 2000. The board meets twice a year and is composed of eight members who serve two-year terms on a rotational basis. Six members were



Policy Advisory Board members, Sheela Patel and Somsook Boonyabancha in Kolkata

nominated initially (two from Africa, two from Asia, one from Latin America and the Caribbean, and one from the North). The board's two remaining members will be nominated by the Consultative Group from the Arab States and Eastern Europe.

The Policy Advisory Board held its first meeting June 11–12, 2001, at the United Nations headquarters in New York, on the occasion of the General Assembly's special session on Istanbul+5. In December 2001, the Policy Advisory Board took part in both the Public Policy Forum and the Consultative Group meeting in Kolkata. During this meeting, board members challenged the Alliance to move into innovative operations on the frontier of development cooperation. The two members of the board from Asia took the lead in organising the 2001 Public Policy Forum, which brought together participants from 11 cities around India and 30 other countries, including government officials, national and international experts, NGOs, slum dwellers, and members of civil society.

Policy Advisory Board Members — June 2002

The board brings together civic leaders and policy advisors with a formidable range of expertise in both the public and private sectors which spans the leadership of CBOs, NGOs and their networks, local authority organisations, community banks, community savings and credit schemes, commercial banks, and public sector financial institutions. What they have in common is practical knowledge and political experience in working with poor cities and the cities' poor world-wide.

Somsook Boonyabancha is Director of the Community Organisations Development Institute of the National Housing Authority of Thailand; Advisor to the Crown Property Bureau on slum improvement and land-sharing; and Secretary General of the Asian Coalition for Housing Rights, a regional coalition of NGOs, community organisations, and professionals based in Bangkok, Thailand.

Mary Houghton is President and Director of Shorebank Corporation in Chicago, USA, a US\$1.1 billion asset commercial bank holding company organised to implement community development strategies in targeted urban neighbourhoods and rural areas, and advisor to private banks and micro-credit lending institutions in developing and transition countries.

Organisation

Akin L. Mabogunje is Executive Chairman of the Development Policy Centre, Ibadan, Nigeria; Chairman of the Board of Trustees, Ijebu-Ode Development Board for Poverty Reduction; and an internationally renowned African development scholar who has published and lectured widely on urban management, rural development, and spatial perspectives in the development process.

Jean Pierre Elong Mbassi is Coordinator of the Municipal Development Programme, West and Central Africa, based in Cotonou, Benin; Special Advisor to the Union of African Cities; and an experienced practitioner in urban management and slum upgrading.

Sheela Patel is founding Director of the Society for the Promotion of Area Resource Centres in Mumbai, India, working in alliance with the National Slum Dwellers Federation and Mahila Milan in the federation of community-based organisations of the urban poor and the promotion of women's savings and credit schemes as a means to community mobilisation.

Richard Webb is the President of the Central Bank of Peru; former President of Banco Latino in Lima, Peru; former Director of the Instituto Cuanto; and a widely published scholar on public policy, income distribution, poverty, and economic reform.

Secretariat

The Secretariat is a small team housed in the World Bank that carries out the Alliance's mandate and manages its operations.

Secretariat Staff — June 2002

Manager, Mark Hildebrand

Senior Urban Finance Advisor, **Mohini Malhotra** Senior Urban Upgrading Advisor, **William Cobbett**

Senior CDS Advisor, Peter Palesch

Programme Analyst, Andrea Merrick

Resource Management Officer, Kevin Milroy

Resource Management Assistant, Françoise Aubry-Kendall

Programme Assistant, **Karen Burke**

Regional Advisors

Latin America and the Caribbean, **Ivo Imparato** South Asia, **Alison Barrett**